

**AIR WAR COLLEGE RESIDENT PROGRAM
ALUMNI SURVEY
CLASS OF 1998**

Instructions: For each item in Sections I & II *check* the response which is MOST descriptive of you. For each remaining section *check or circle* the response which BEST reflects your opinion. Please provide comments in the appropriate spaces to clarify or justify your responses. Use the enclosed self-addressed, stamped envelope to return your survey to Air War College. Thank you for your feedback!

I. DEMOGRAPHIC DATA

1. Branch of Service/Category

☐ USAF/ANG/AFRES ☐ USA/USARNG/
USAR ☐ USN/USMC/USCG ☐ Civilian

2. Current Rank/Grade

☐ Col Selectee ☐ Col, Capt, Group Capt ☐ Lt Col, Cdr, Wg Cdr ☐ GS/GM OR
Other civilian grade

3. Location of assignment

☐ Washington DC
☐ Continental US (Locations other than DC) (please specify) _____
☐ Overseas (please specify) _____

4. What is your current duty assignment?

☐ Command
☐ Line supervisory: in charge of operations without commanding
☐ Line: conducting operations without supervising or commanding
☐ Staff supervisory: in charge of support functions without commanding
☐ Staff: providing support without supervising or commanding

5. What is the highest organizational level you have been assigned since graduation from AWC?

<input type="checkbox"/> DoD/OSD	<input type="checkbox"/> Numbered Air Force
<input type="checkbox"/> Joint Staff	<input type="checkbox"/> Wing
<input type="checkbox"/> HQ USAF/ARMY/NAVY/USMC	<input type="checkbox"/> Group
<input type="checkbox"/> CinC Staff (specify) _____	<input type="checkbox"/> Squadron (Unit)
<input type="checkbox"/> Major Command (specify) _____	<input type="checkbox"/> Other _____
<input type="checkbox"/> Special Operating Agency (specify) _____	

6. After attending Air War College, I: *(Military Only, civilians go to question # 10)*

- ☐ Have not received a joint billet assignment and did not attend Armed Forces Staff College (AFSC) (go to question # 10)
- ☐ Received a joint billet assignment but did not attend AFSC (go to question # 8, then # 10)
- ☐ Received a joint billet assignment and attended AFSC before reporting to my new assignment.
- ☐ Received a joint billet assignment, reported to my new assignment and then attended AFSC.
- ☐ Other

II. PREPARATION FOR JOINT ASSIGNMENT *(Military Only)*

Answer questions 7-9 ONLY if you were selected for a joint duty assignment.

7. How well did AWC prepare you for Phase II joint education?

☐ Unsatisfactory ☐ Marginal ☐ Satisfactory ☐ Excellent ☐ Outstanding

8. How would you evaluate the Phase I (AWC) curricula in preparing you for a joint duty assignment?

☐ Unsatisfactory ☐ Marginal ☐ Satisfactory ☐ Excellent ☐ Outstanding

9. Rate the degree of duplication between AWC Phase I and Armed Forces Staff College Phase II joint curricula.

☐ Very little duplication ☐ Some duplication, but Phase II builds on Phase I concepts ☐ Curricula highly repetitious

How might the joint education program (combination of service and specialty school attendance) be improved?

III. VALUE OF AWC

10. The AWC mission statement which guides the preparation of the current SSS curriculum is "to educate senior officers to lead at the strategic level in the employment of air and space forces, including joint operations, in support of national security." In your opinion, how well does this statement meet US Air Force, Joint and DoD needs?

☐ Unsatisfactory ☐ Marginal ☐ Satisfactory ☐ Excellent ☐ Outstanding

Comments:

11. Considering the job requirements of a senior military officer, I believe my year at AWC was:

☐ Very unprofitable ☐ Moderately unprofitable ☐ Undecided ☐ Moderately profitable ☐ Very profitable

12. As an opportunity to share, broaden, and increase professional qualifications, I have recommended AWC attendance to other officers.

☐ Strongly Disagree ☐ Disagree ☐ Undecided ☐ Agree ☐ Strongly Agree

13. What have you found to be the most valuable, long-term benefit of the AWC curriculum?

☐ Personal interactions/crossflow of ideas ☐ Preparation for leadership, command, or management ☐ Broader perspective of national military strategy ☐ Broader perspective of AF ☐ Other

Comments:

14. The AWC experience shifted the primary focus of your critical thinking from the operational level to the strategic level.

☐ Strongly Disagree ☐ Disagree ☐ Undecided ☐ Agree ☐ Strongly Agree

Comments:

15. AWC prepared you for the challenging tasks facing the armed forces in the next decade.

___ Strongly Disagree ___ Disagree ___ Undecided ___ Agree ___ Strongly Agree

Comments:

IV. CURRICULUM FOCUS *(Please circle appropriate response)*

	Strongly Disagree	Disagree	Undecided	Agree	Strongly Agree
16. For your class the primary emphasis was on subjects directly related to warfare. The AWC should place <u>still greater</u> emphasis on warfare in general.	1	2	3	4	5
17. The AWC should place <u>more emphasis</u> on joint, combined, and coalition warfare in particular.	1	2	3	4	5
18. The AWC should place <u>more emphasis</u> on military subjects less directly related to warfare, such as national security affairs, defense resource allocation, and leadership & ethics.	1	2	3	4	5
19. The AWC curriculum broadens a senior officer's perspective concerning warfighting and, at the same time, allows for in-depth analysis of specific subjects.	1	2	3	4	5

	Strongly Disagree	Disagree	Undecided	Agree	Strongly Agree
20. The AWC curriculum enabled me to clearly focus on airpower doctrine and strategy and examine its context in association with the doctrine/strategy of combined/joint operations.	1	2	3	4	5
21. The AWC curriculum prepared me to deal with emerging security concerns such as MOOTW, information war, and space.	1	2	3	4	5
22. AWC Regional Studies trips involved sufficient preparation of geopolitical-military issues, comprehensive firsthand visitation, and after-trip analysis and introspection.	1	2	3	4	5
23. The AWC faculty (both military and civilian) was credible and qualified.	1	2	3	4	5
24. The Core Electives Program included a variety of courses that met my expectations for a senior service school.	1	2	3	4	5
25. Core Electives I completed provided appropriate avenues for in-depth study of selected topics taught by subject matter experts.	1	2	3	4	5

(Continued on next page)

V. BOTTOM LINE

26. Identify the *single most* important change you would make at AWC to establish the college as the worldwide center of excellence in the study of the development and application of air and space power.

THANK YOU FOR YOUR PARTICIPATION! PLEASE USE THE ENVELOPE PROVIDED TO RETURN THE SURVEY.